

# Annexe 1:

## Reporting, Targets and Voluntary Accountability

### Reading the Climate Targets

- Target declared with the Science Based Targets Initiative (SBTi)
- Individually set targets by the company

**Normal text** = Absolute emissions reduction target/No target  
***Italic text*** = Emissions intensity target

**Table 1.1:** Top 20 emitters from the European meat and dairy sector

Company	Sector	Emissions Reporting (scopes)	Climate Target (Absolute Target / Emissions Intensity Target)	Base-line	Target Year	Offsets	Last CDP Filing <sup>170</sup> / Science-based Target Initiative <sup>171</sup>	Third-party Verification <sup>172</sup> & Assurance Level <sup>173</sup>
<b>1</b> <b>Groupe Lactalis</b> (France)	Dairy	—	None	—	—	—	No CDP filing until 2020, Submitted Forests 2021 (not scored, submissions not available)	—
<b>2</b> <b>Arla</b> (Denmark)	Dairy	1,2,3 <sup>174</sup> In their annual reports only	<i>30% emissions intensity reduction per kilo milk</i>	1990	2020	Yes, offsetting central element of Net Zero plan <sup>175</sup> ; tree planting initiative in Uganda & forest conservation in Indonesia, biogas production from manure in Kenya, Tanzania and Uganda <sup>176</sup> , carbon capture in farm soils <sup>177</sup>	No CDP filing	—
			<span style="background-color: orange;">30% absolute reduction of scope 1 &amp; 2 emissions<sup>178</sup></span>	2015	2030			
			<span style="background-color: orange;">30% reduction of scope 3 emissions per kilo raw milk</span>	2015	2030			
			Carbon net-zero production (“sites to trucks”) <sup>179</sup>		2050			
<b>3</b> <b>Nestlé</b> (Switzerland)	Dairy	1,2,3 <sup>180</sup>	<i>10% emissions intensity reduction in distribution operations</i>	2014	2020	Yes, “natural climate solutions” incl. agroforestry, restorations of forests and peatland, biogas digesters, soil carbon storage <sup>181</sup>  Nestlé distinguishes between “insetting” & “offsetting”. It calls carbon removals from its supplier farms “insetting” which excludes consumer use, what it calls “farm to store.” However, offsetting is allowed for “farm to fork” which includes consumer use and packaging. <sup>182</sup>	CDP Filing on Climate Change, Forests and Water Security	Yes  Assurance: scope 1 & 2 limited, scope 3 underway
			<i>35% reduction of scope 1 &amp; 2 emissions intensity per tonne of produce, for emission reduction in all manufacturing operations</i>	2010	2020			
			<span style="background-color: orange;">8% absolute reduction of scope 3 emissions<sup>183</sup></span>	2014	2020			
			<span style="background-color: orange;">50% absolute reduction of scope 1, 2 &amp; 3 emissions</span>	2018	2030			
			<span style="background-color: orange;">25% absolute reduction of scope 1,2 &amp; 3 emissions<sup>184</sup></span>	2018	2025			
			Corporate Net Zero (“farm to store”) <sup>185</sup>		2050			
<b>4</b> <b>Friesland Campina</b> (Netherlands)	Dairy	1,2,3 in annual reports only	Absolute emissions reduction to 2010 levels (12,307kt CO <sub>2</sub> eq) <sup>186</sup>	2010	2020	Yes, carbon capture in grasslands, biogas production from manure <sup>187</sup>	CDP Filings for 2021: Forests, Climate Change, Water Security (no scored submissions available)	—
			<span style="background-color: orange;">40% absolute reduction for scope 1 &amp; 2 emissions</span>	2015	2030			
			<span style="background-color: orange;">33% absolute reduction for scope 3 emissions<sup>188</sup></span>	2015	2030			
			Maximum emission level 9 Mt CO <sub>2</sub> eq (for Cooperative and Company together) <sup>189</sup>		2030			
<b>5</b> <b>Danish Crown</b> (Denmark)	Beef Pork	1,2 3 (only emission intensity) <sup>190</sup>	<i>50% emissions intensity reduction per kilo meat produced<sup>191</sup></i>	2005	2030	Yes, biogas production from manure <sup>192</sup> , nature conservation and reforestation projects <sup>193</sup>	No CDP filing	—
			Climate neutrality <sup>194</sup>	—	2050			
<b>6</b> <b>Tönnies</b> (Germany)	Beef Pork	—	Commits to a 50% emissions reduction target by 2030 compared to 2015 levels for road transport “per tour” only. It excludes emissions from container transport and limits this target to three operating plants in Germany. <sup>196</sup>	—	—	—	No CDP filing, no SBTi targets	—
<b>7</b> <b>Vion Food</b> (Netherlands)	Beef Pork	1,2 3 (pilot project in 2019) <sup>197</sup>	None	—	—	Yes, biogas production <sup>198</sup>	No CDP filing, no SBTi targets	—

**Table 1.1 (cont'd):** Top 20 emitters from the European meat and dairy sector

Company	Sector	Emissions Reporting (scopes)	Climate Target (Absolute Target / Emissions Intensity Target)	Base-line	Target Year	Offsets	Last CDP Filing <sup>169</sup> / Science-based Target Initiative <sup>170</sup>	Third-party Verification <sup>171</sup> & Assurance Level <sup>172</sup>
<b>8 Danone</b> (France)	Dairy	1,2,3 <sup>197</sup>	50% reduction of scope 1,2 & 3 CO <sub>2</sub> emission intensity	2015	2030	Yes, Livelihoods Carbon Fund (environmental restoration, agroforestry, rural energy projects), soil carbon sequestration, <sup>198</sup> biogas from manure <sup>199</sup>	CDP Filing on Climate Change, Forests and Water Security SBTi targets: consistent with reductions required for 2°C goal	Yes  Limited Assurance for all 3 scopes
			30% absolute reduction of scope 1 & 2 emissions	2015	2030			
			Carbon neutrality across the full value chain <sup>200</sup>		2050			
<b>9 Deutsches Milchkontor</b> (Germany)	Dairy	—	None	—	—	Biogas production <sup>201</sup>	No CDP filing, no SBTi targets	—
<b>10 Glanbia PLC Group</b> (Ireland)	Dairy	1,2 <sup>202</sup>	PLC Group: 31% absolute reduction of scope 1 & 2 emissions	2018	2030	US Dairy Net Zero Initiative: carbon sequestration, manure biogas production, contribution to “ecosystem markets making more offsets available” <sup>203</sup>	CDP filing: Climate Change 2020 (D score), Water Security 2020 (B- score) SBTi targets: Glanbia Ireland - Committed  Glanbia PLC: target includes biogenic emissions and removal from bioenergy feedstocks, scope 1 & 2 targets consistent with reductions required for 2°C goal	Yes  Assurance underway for all 3 scopes
			PLC Group: 25% reduction of scope 3 emissions intensity from purchased goods and services per tonne of dairy produced <sup>204</sup>	2018	2030			
			Glanbia Ireland: 30% absolute reduction of scope 1 & 2 emissions	None given	2030			
			Glanbia Ireland: 30% reduction of carbon intensity from milk production <sup>205</sup>		2050			
<b>11 Groupe Bigard SA</b> (France)	Beef Pork	—	None	—	—	—	No CDP filing, no SBTi targets	—
<b>12 ABP Food Group</b> (Ireland)	Beef	The company references emission reductions in public statements, however lacking public annual reports, there are no known publicly reported scope 1, 2 or 3 emissions.	27% absolute reduction of scope 1 & 2 emissions	2016	2030	Biogas production from manure <sup>206</sup>	No CDP filing, no SBTi targets SBTi targets: consistent with reductions required for 2°C goal	—
			17% absolute reduction of scope 3 emissions from purchased goods and services (raw materials & packaging) <sup>207</sup>	2016	2030			
<b>13 Groupe Sodiaal</b> (France)	Dairy	Sodiaal has its own system of reporting in its annual report with a “Sodiaal specific” emissions factor <sup>208</sup> for its on farm emissions and provides combined “net” number for its total emissions that include scope 1 & 2. <sup>209</sup>	7% reduction of net carbon footprint per liter of milk (farm & collection emissions) <sup>210</sup>	2019	2026	French Low Carbon Label: carbon credits for soil carbon sequestration, planting orchards <sup>211</sup>	No CDP filing, no SBTi targets	—
<b>14 Müller Gruppe</b> (Germany)	Dairy	—	None	—	—	—	No CDP filing, no SBTi targets	-

**Table 1.1 (cont'd):** Top 20 emitters from the European meat and dairy sector

Company	Sector	Emissions Reporting (scopes)	Climate Target (Absolute Target / Emissions Intensity Target)	Base-line	Target Year	Offsets	Last CDP Filing <sup>169</sup> / Science-based Target Initiative <sup>170</sup>	Third-party Verification <sup>171</sup> & Assurance Level <sup>172</sup>
<b>15 Westfleisch</b> (Germany)	Beef Pork	1,2 (only for 2012 – 2014) <sup>212</sup>	None	—	—	Yes, emissions reported in 2011 compensated by climate protection project “Wind energy in Yuntdag” in Turkey <sup>213</sup>	No CDP filing, no SBTi targets	—
<b>16 Bongrain/Savencia</b> (France)	Dairy	—	Absolute reduction of “the carbon footprint of the volume of milk collected by 300,000 t CO <sub>2</sub> equivalent” <sup>214</sup> However, the company gives no reporting of its 2010 emissions or of subsequent years	2010	2025	Use of biogas of “local biogas producers” <sup>215</sup>	No CDP filing, no SBTi targets	—
			25% reduction of scope 1 & 2 emissions intensity of produce <sup>216</sup>	2015	2025			
<b>17 Coren Group</b> (Spain)	Pork	—	None	—	—	—	No CDP filing, no SBTi targets	—
<b>18 JV Dawn Meats</b> (Ireland)	Beef	—	30% reduction of scope 1 & 2 emissions <sup>217</sup>	2016	2030	Advocacy for inclusion of soil carbon sequestration into carbon footprint calculations of cattle production <sup>218</sup>	No CDP filing	—
			28% reduction of scope 3 emissions from purchased goods and services per tonne of finished product incl. Biogenic emissions from bioenergy feedstocks	2016	2030		STBi targets: target boundary includes biogenic emissions from bioenergy feedstocks; consistent with reductions required for 2°C goal	
<b>19 Pini Italia Group</b> (Italy)	Pork	—	—	—	—	—	No CDP filing, no SBTi targets	—
<b>20 INALCA</b> (Italy)	Beef	1,2 <sup>219</sup>	None	—	—	Yes, plants of anaerobic digestion, self-produced biomass energy <sup>220</sup>	CDP Filing Forests, Climate Change 2021 (not scored, submission not available)	—
							No SBTi targets	

**Table 1.2:** Top five emitters from the European poultry sector\*

Company	Sector	Emissions Reporting (scopes)	Climate Target (Absolute Target / Emissions Intensity Target)	Baseline	Target Year	Offsets	Last CDP Filing / Science-based Target Initiative	Third-party Verification & Assurance Level
<b>1 LDC</b> (France)	Poultry	1,2 (partly) <sup>221</sup>	None	—	—	Yes, methanisation, biomass boilers <sup>222</sup>	No CDP filing, no SBTi targets	—
<b>2 Plukon Food Group</b> (Netherlands)	Poultry	—	None	—	—	—	No CDP filing, no SBTi targets	—
<b>3 Gruppo Veronesi</b> (Italy)	Poultry	1,2 <sup>223</sup>	None	—	—	Yes, anaerobic biogas digesters, biogas production <sup>224</sup>	No CDP filing, no SBTi targets	—
<b>4 PHW Group</b> (Germany)	Poultry	1,2,3 Emissions Intensity <sup>225</sup>	No specific targets. Claims to have already reached climate-neutrality at some production sites <sup>226</sup>	—	—	Yes, reforestation projects in Germany and the Peruvian Amazon, <sup>227</sup> clean cooking ovens in Ghana <sup>228</sup>	No CDP filing, no SBTi targets	—
<b>5 2 Sisters Food Group</b> (U.K.)	Poultry	—	No specific targets. But announced general intention to reach climate neutrality and become a net energy producer <sup>229</sup>	—	—	—	No CDP filing, no SBTi targets	—

\* The top five emitters from the poultry sector are in addition to the top 20 emitters from the meat and dairy sector (see table 1.1)

# Annexe 2:

## GHG emissions of Europe's largest meat and dairy companies (by volume)

				GHG emissions – Total*	% of total EU28 beef sector emissions	% of total EU28 pork sector emissions	% of total EU28 dairy sector emissions	% of total EU28 poultry sector emissions	% of total EU28 meat & dairy sector emissions
Reference Year				2018	2018	2018	2018	2018	2018
Unit	Company	Headquarters	Sector	CO <sub>2</sub> -eq (t)					
1	Lactalis	France	Dairy	30,962,960	—	—	13.13%	—	4.66%
2	Arla Foods	Denmark/Sweden	Dairy	21,958,426	—	—	9.32%	—	3.31%
3	Nestlé	Switzerland	Dairy	21,642,477	—	—	9.18%	—	3.26%
4	FrieslandCampina	Netherlands	Dairy	21,484,503	—	—	9.11%	—	3.23%
5	Danish Crown	Denmark	Beef/Pork	16,836,179	2.16%	7.21%	—	—	2.53%
6	Tönnies	Germany	Beef/Pork	14,232,523	1.39%	6.52%	—	—	2.14%
7	VION Food Group	Netherlands	Beef/Pork	13,878,667	2.89%	4.86%	—	—	2.09%
8	Danone	France	Dairy	13,585,789	—	—	5.76%	—	2.05%
9	Deutsches Milchkontor DMK	Germany	Dairy	12,795,917	—	—	5.43%	—	1.93%
10	Glanbia Group	Ireland/U.S./others	Dairy	10,268,329	—	—	4.36%	—	1.55%
11	Groupe Bigard SA	France	Beef/Pork	9,942,634	4.11%	1.47%	—	—	1.50%
12	ABP Food Group	Ireland	Beef	7,830,610	4.42%	—	—	—	1.18%
13	Groupe Sodiaal	France	Dairy	7,740,740	—	—	3.28%	—	1.17%
14	Müller	Germany	Dairy	7,266,817	—	—	3.08%	—	1.09%
15	Westfleisch	Germany	Beef/Pork	6,878,520	1.36%	2.48%	—	—	1.04%
16	Bongrain/Savencia	France/others	Dairy	6,476,946	—	—	2.75%	—	0.97%
17	Coren Group	Spain	Pork	5,657,345	—	3.13%	—	—	0.85%
18	JV Dawn Meat and Dunbia	U.K., Ireland	Beef	5,602,832	3.17%	—	—	—	0.84%
19	Pini Group	Italy	Pork	5,107,388	—	2.83%	—	—	0.77%
20	INALCA	Italy	Beef	3,837,348	2.17%	—	—	—	0.58%
21	LDC	France	Poultry	3,745,058	—	—	—	5.27%	0.56%
22	Grupo Jorge	Spain	Pork	3,450,980	—	1.91%	—	—	0.52%
23	Cooperl Arc Atlantique	France	Pork	3,226,417	—	1.79%	—	—	0.49%
24	Plukon Food Group	Netherlands	Poultry	2,950,651	—	—	—	4.16%	0.44%
25	Grupo Vall Companys	Spain	Pork	2,471,128	—	1.37%	—	—	0.37%
26	Gruppo Veronesi	Italy	Poultry	2,421,970	—	—	—	3.41%	0.36%
27	PHW Group	Germany	Poultry	2,421,970	—	—	—	3.41%	0.36%
28	Elivia	France	Beef	2,416,740	1.37%	—	—	—	0.36%
29	2 Sisters Food Group	U.K.	Poultry	2,235,132	—	—	—	3.15%	0.34%
30	Moy Park Ltd - Subsidiary of JBS	U.K.	Poultry	2,159,013	—	—	—	3.04%	0.33%
31	Müller Gruppe	Germany	Beef	1,904,963	1.08%	—	—	—	0.29%
32	Amadori	Italy	Poultry	1,729,979	—	—	—	2.44%	0.26%
33	Avara	U.K.	Poultry	1,439,342	—	—	—	2.03%	0.22%
34	Cedrob	Poland	Poultry	1,321,704	—	—	—	1.86%	0.20%
35	Rothkötter Mischfutterwerk GmbH	Germany	Poultry	1,314,784	—	—	—	1.85%	0.20%
<b>Total (top 35)</b>				<b>279,196,781</b>	<b>24.11%</b>	<b>33.56%</b>	<b>65.41%</b>	<b>30.61%</b>	<b>42.03%</b>
<b>Total (top 20)</b>				<b>243,986,950</b>	<b>21.67%</b>	<b>28.49%</b>	<b>65.41%</b>	<b>0.00%</b>	<b>36.73%</b>

### Notes

- Reference year for dairy companies' GHG emissions is **2017**; **2018** for beef and pork companies; **2019** for poultry companies.
- Aggregate EU28 meat and dairy sector emissions are calculated based on Table 1.5 in the primary dataset (<https://bit.ly/309bVxP>).
- See Table 1.9.1 in the primary dataset (<https://bit.ly/309bVxP>) for emissions estimates for the top 20.

# Annexe 3:

## Largest meat and dairy producing countries in the EU28

### Top Nine EU Countries + United Kingdom

Bovine meat production		Pig meat production		Poultry meat production		Combined meat production (beef, pork, poultry)			Total Meat as % of total EU28 meat prod.	Dairy Production		Dairy as % of total EU28 dairy prod.				
Reference Year	2018	Reference Year	2018	Reference Year	2019			Reference Year		2017						
Unit	Carcass (t)	Unit	Carcass (t)	Unit	Carcass (t)	Unit	Carcass (t)	%	Unit	FPCM (t)	%					
<b>EU28</b>	<b>7,931,690</b>	<b>EU28</b>	<b>23,846,360</b>	<b>EU28</b>	<b>15,327,930</b>	<b>EU28</b>	<b>47,105,980</b>	<b>100%</b>	<b>EU28</b>	<b>155,922,380</b>	<b>100%</b>					
1	France	1,460,000	1	Germany	5,343,000	1	Poland	2,593,460	1	Germany	8,029,000	17.0%	1	Germany	31,937,020	20.5%
2	Germany	1,102,000	2	Spain	4,530,490	2	U.K.	1,899,010	2	Spain	6,904,690	14.7%	2	France	24,596,750	15.8%
3	U.K.	922,710	3	France	2,181,550	3	Spain	1,705,190	3	France	5,339,550	11.3%	3	U.K.	15,144,670	9.7%
4	Italy	809,230	4	Poland	2,082,450	4	France	1,698,000	4	Poland	5,240,640	11.1%	4	Netherlands	14,296,000	9.2%
5	Spain	669,010	5	Denmark	1,581,300	5	Germany	1,584,000	5	U.K.	3,748,450	8.0%	5	Italy	11,902,240	7.6%
6	Ireland	622,560	6	Netherlands	1,535,930	6	Italy	1,365,870	6	Italy	3,645,770	7.7%	6	Poland	11,646,050	7.5%
7	Poland	564,730	7	Italy	1,470,670	7	Netherlands	1,036,360	7	Netherlands	3,031,500	6.4%	7	Ireland	7,480,400	4.8%
8	Netherlands	459,210	8	Belgium	1,073,110	8	Hungary	533,040	8	Belgium	1,798,240	3.8%	8	Spain	7,027,670	4.5%
9	Belgium	277,330	9	U.K.	926,730	9	Romania	482,280	9	Denmark	1,710,500	3.6%	9	Denmark	5,506,300	3.5%
10	Austria	233,460	10	Austria	509,530	10	Belgium	447,800	10	Ireland	1,092,870	2.3%	10	Belgium	4,025,420	2.6%
<b>Total top 9+U.K.</b>	<b>7,120,240</b>	<b>Total top 9+U.K.</b>	<b>21,234,760</b>	<b>Total top 9+U.K.</b>	<b>13,345,010</b>	<b>Total top 9+U.K.</b>	<b>40,541,210</b>	<b>86.1%</b>	<b>Total top 9+U.K.</b>	<b>133,562,520</b>	<b>85.7%</b>					
Source	(a)	(a)	(a)	(a)	(a)	(a)	(a)	(a)	(a.1)	(a.1)	(a.1)					

### Sources:

(a) Eurostat – online data code: APRO\_MT\_PWGTM (November 2020)

(a.1) Eurostat – online data code: APRO\_MK\_POBTA (November 2020); see also Tables 1.1 – 1.3 in the primary dataset (<https://bit.ly/3o9bVxP>)

# Annexe 4:

## GHG emissions from the top 10 beef, pork, poultry and dairy corporations

Sector	Reference Year	Unit	GHG emissions	% of total EU28 emissions	% of Top 9 countries + U.K. emissions	% of Top 10 livestock producing countries (EU27) emissions
			2018	2018	2018	2018
			CO <sub>2</sub> -eq (t)			
Dairy			154,182,905	3.65%	4.85%	5.89%
Pork			60,589,566	1.43%	1.91%	2.31%
Beef			42,684,708	1.01%	1.34%	1.63%
Poultry			21,739,603	0.51%	0.68%	0.83%
<b>Total</b>			<b>279,196,781</b>	<b>6.61%</b>	<b>8.79%</b>	<b>10.66%</b>

### Notes:

- Reference year for dairy companies' GHG emissions is **2017**; **2018** for beef and pork companies; **2019** for poultry companies.
- Calculations based on Tables 1.4 and 1.7 in the primary dataset (<https://bit.ly/3o9bVxP>).

# Endnotes

- 1 See calculation in the full dataset for the report, link in the methodology section.
- 2 Converted from 243,986,950 tonnes CO<sub>2</sub>eq using U.S. Environmental Protection Agency Greenhouse Gas Equivalencies Calculator, for more information see United States Environmental Protection Agency, “Greenhouse Gas Equivalencies Calculator,” March, 2021, <https://www.epa.gov/energy/greenhouse-gas-equivalencies-calculator> (accessed October 5, 2021).
- 3 IPCC, Climate Change and Land: An IPCC Special Report on Climate Change, Desertification, Land Degradation, Sustainable Land Management, Food Security, and Greenhouse Gas Fluxes in Terrestrial Ecosystems, (P.R. Shukla, J. Skea, E. Calvo Buendia, V. Masson-Delmotte, H.-O. Pörtner, D. C. Roberts, P. Zhai, R. Slade, S. Connors, R. van Diemen, M. Ferrat, E. Haughey, S. Luz, S. Neogi, M. Pathak, J. Petzold, J. Portugal Pereira, P. Vyas, E. Huntley, K. Kissick, M. Belkacemi, J. Malley, (eds.), 2019), In press; IPCC, Climate Change 2021: The Physical Science Basis. Contribution of Working Group I to the Sixth Assessment Report of the Intergovernmental Panel on Climate Change, (Masson-Delmotte, V., P. Zhai, A. Pirani, S. L. Connors, C. Péan, S. Berger, N. Caud, Y. Chen, L. Goldfarb, M. I. Gomis, M. Huang, K. Leitzell, E. Lonnoy, J.B.R. Matthews, T. K. Maycock, T. Waterfield, O. Yelekçi, R. Yu, B. Zhou, (eds.), 2021), In Press; United Nations Environment Programme and Climate and Clean Air Coalition, Global Methane Assessment: Benefits and Costs of Mitigating Methane Emissions (Nairobi: United Nations Environment Programme, 2021); IPBES, The Global Assessment Report of the Intergovernmental Science-Policy Platform on Biodiversity and Ecosystem Services, (Bonn, Germany: IPBES secretariat, 2019).
- 4 Nick Ferris, “Litigation Increasingly the ‘Only Option’ When Big Emitters Fail to Address Climate Change,” *Energy Monitor*, December 8, 2021, <https://energymonitor.ai/policy/litigation-increasingly-the-only-option-when-big-emitters-fail-to-address-climate-change> (accessed October 5, 2021).
- 5 The ruling in *Milieudefensie et al. v. Royal Dutch Shell* was “the first legal decision in the world [that held] fossil fuel companies accountable for their contribution to climate change”, see *Ibid*.
- 6 Frances Schwartzkopff, “First Danish Climate Lawsuit Targets EU’s Biggest Pork Producer,” *Bloomberg*, June 4, 2021, <https://www.bloomberg.com/news/articles/2021-06-04/first-danish-climate-lawsuit-targets-eu-s-biggest-pork-producer> (accessed October 5, 2021).
- 7 P.J. Gerber et al., “Tackling Climate Change through Livestock – A Global Assessment of Emissions and Mitigation Opportunities” (Rome, Italy: Food and Agriculture Organization of the United Nations (FAO), 2013).
- 8 GRAIN and Institute for Agriculture and Trade Policy (IATP), *Emissions Impossible: How Big Meat and Dairy Are Heating up the Planet* (GRAIN & IATP, 2018).
- 9 Nestlé, “Accelerate, Transform, Regenerate: Nestlé’s Net Zero Roadmap,” February 2021, <https://www.nestle.com/sites/default/files/2020-12/nestle-net-zero-roadmap-en.pdf>.
- 10 ABP Environmental and Sustainability Manager John Durkan, personal communication, October 8, 2021.
- 11 FAO and Global Dairy Platform, “Climate Change and the Global Dairy Cattle Sector - The Role of the Dairy Sector in a Low-Carbon Future” (Rome, 2019), 7, <https://www.fao.org/3/CA2929EN/ca2929en.pdf> (accessed December 01, 2021)
- 12 Ben Lilliston, “Behind the Curtain of the JBS Net Zero Pledge” (Institute for Agriculture and Trade Policy (IATP), October 21, 2021), <https://www.iatp.org/documents/behind-curtain-jbs-net-zero-pledge> (accessed November 12, 2021).
- 13 Arla Foods amba, “Carbon Net Zero Operations,” Arla, 2021, <https://www.arla.com/sustainability/carbon-net-zero-operations/> (accessed October 5, 2021).
- 14 Danish Crown, “Danish Crown Is Even More Committed to Climate Goals,” Danish Crown, September 6, 2021, <https://www.danishcrown.com/en-gb/contact/media/news/danish-crown-is-even-more-committed-to-climate-goals> (accessed October 5, 2021).
- 15 Science Based Targets initiative, “SBTi Criteria and Recommendations: TWG-INF-002 | Version 5.0,” October 2021, 6, <https://sciencebasedtargets.org/resources/files/SBTi-criteria.pdf> (accessed November 12, 2021).
- 16 *Ibid*, p. 7.
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